

**William W. Winpisinger Education and Technology Center  
2021 Calendar of Leadership Programs**

**LEADERSHIP I (32)**

1. 08-01 to 08-06
2. 08-29 to 09-03
3. 10-03 to 10-08
4. 11-07 to 11-12
5. 12-12 to 12-17

**LEADERSHIP II (29)**

1. ~~08-08 to 08-13~~
2. ~~09-26 to 10-01~~
3. 10-24 to 10-29
4. 11-14 to 11-19

**ADVANCED LEADERSHIP (24)**

1. ~~08-15 to 08-20~~
2. 10-17 to 10-22
3. 12-05 to 12-10

**TRAIN-THE-TRAINER (16)**

1. 08-22 to 08-27
2. 10-31 to 11-05

**William W. Winpisinger Education and Technology Center  
2021 Calendar of Departmental Programs**

**FINANCIAL OFFICERS SEMINAR (33)**

1. 10-10 to 10-15
2. 10-17 to 10-22 (15)

**HAZMAT (15)**

1. 10-31 to 11-05

**William W. Winpisinger Education and Technology Center  
2021 Calendar of Staff Programs**

<p><b><u>ADVANCED ARBITRATION (18)</u></b> 1. 10-17 to 10-22</p>
<p><b><u>ARBITRATION (24)</u></b> 1. 09-26 to 10-01</p>
<p><b><u>ADVANCED COLLECTIVE BARGAINING (24)</u></b> 1. 12-12 to 12-17</p>
<p><b><u>COLLECTIVE BARGAINING (24)</u></b> 1. 09-19 to 09-24</p>
<p><b><u>FIRST CONTRACT (24)</u></b> 1. 10-31 to 11-05</p>
<p><b><u>NEGOTIATING HEALTHCARE AND OTHER INSURANCE PROGRAMS (24)</u></b> 1. 11-29 to 12-01 (ONLINE)</p>
<p><b><u>NEGOTIATING PREP FOR BARGAINING COMMITTEE PROGRAMS</u></b> (Per Request of Territory General Vice President)</p>
<p><b><u>NEGOTIATING RETIREMENT SECURITY PROGRAM (24)</u></b> 1. 12-06 to 12-08 (ONLINE)</p>
<p><b><u>ORGANIZING I PROGRAM (24)</u></b> 1. 08-29 to 09-03</p>
<p><b><u>ORGANIZING II PROGRAM (24)</u></b> 1. 10-24 to 10-29</p>
<p><b><u>ORGANIZING FIELD EDUCATION MODULES: TRAIN-THE-TRAINER (24)</u></b> 1. 11-14 to 11-19</p>
<p><b><u>SERVICE CONTRACT ACT (24)</u></b> 1. 12-05 to 12-10</p>